MINUTES
Santa Barbara Community College District
Board of Trustees

Study Session
Thursday, June 18, 1998

Mr. Eli Luria opened the meeting at 4:00 p.m. All Board Members were present including the Student Trustee.

A. Facilities Development Master Plan

1. Follow Up on Schott and Wake Center Planning

a. Schott Center: Board members reviewed changes in the renovation/expansion plan for the Schott Center made as a result of the Board’s review of the architect’s proposal at the last Board Study Session. Specifically, the main entrance to the Schott Center was refocused on Bath Street, and the building addition which had been located in the center of the parking lot was relocated on the Bath Street side. A small portion of the existing building would be replaced to accommodate this change. Approximately 13,000 square feet will be added and underground parking will be expanded to include 13 additional spaces from the last design. The net increase in parking will be thirty.

In reviewing the Schott Center plan, it was recognized that the elevator would be moved from the core of the pedestrian walkway. Board members requested an update of the physical model to evaluate how the two-story structure will appear relative to the rest of the building. The estimated project cost is approximately $4.1 million.

In discussing the program needs, it was stated that from discussions with Vice President Romo it was concluded that there are program plans that will take full advantage of the additional square feet. Program emphases would be in regard to GED, short term vocational classes, service to welfare clients, and citizenship services.

The Board expressed satisfaction with the alterations made since the last review. There was a consensus supporting the proposal presented.

b. Wake Center: Per discussions at the last Board Study Session, the architect presented alternative plans A and B. Plan A, provides for construction of two new buildings (Conference/Classroom Center and a classroom building to replace current temporaries) and expansion of classrooms to the second story level for three of the existing buildings. Plan A will add 23,720 square feet to the Wake Center. Plan B will increase the second story facilities to all existing buildings of the Wake Center. Under Plan B, 16,000 square feet will be added to what is proposed in A to a total of almost 40,000 additional square feet over current space available.

In discussing the two alternatives at the Wake Center, the Superintendent/President stated that there are two principles that have been followed in regard
to facilities planning. One is that in locating a building and determining its size within an area, judgments are made relative to the density the new building will produce. The intent is to maintain an "ambiance" that is reflected in the campus; i.e., appropriate building scale to one's need for space. The environment should not be experienced as being "overbuilt" but should provide a sense of openness and comfortability. Second, that the facilities should be large enough to meet projected program needs. In regard to these two criteria, the conclusion was that Plan B raised concerns by appearing to increase the density to too great an extent.

Plan A was identified as the best option. The estimated cost, including additional parking, is approximately $8 million.

In the discussion on the Wake Center a comment was made about acquiring land adjacent to the Wake Center for longer-term needs, parking and perhaps further expansion. This land has been assessed previously and found lacking. It is owned by the Metropolitan Transit District. The Superintendent/President will follow up to see if the land is available and, if so, the price range.

2. Funding Options

Dr. Michael Caston, Superintendent of the Santa Barbara School District, joined the Board to discuss principles related to the bond issue. Dr. Caston was very helpful in discussing external expertise needed by the District if a bond issue was pursued. For example, a firm to poll voters, the need for bond counsel, and needs for financial support in selling the bonds. He also mentioned that it was the decision of the School District not to spend money on a major campaign, but to present the ideas to the public and the voters would then make the decision. Board members felt the discussion with Dr. Caston was very beneficial.

Board members then discussed funding options. It was determined that a bond issue was seen as the most viable way to respond to District facility needs for the Continuing Education Program and for the main campus.

The Board then discussed a dollar amount that would be necessary to meet the campus needs, the timing of elections, and support to be provided.

The Superintendent/President was asked to pursue issues relating to the availability of property, timing of an election, and other matters pertinent to the College moving ahead on this important aspect of facilities development.

3. LRDP Process

Dr. Hanson reviewed the timeline involved with developing the College's long-range facilities plan. Certain actions will be taken immediately, others will involve the retention of a consultant.

Issues of parking were discussed and the importance of responding to needs in this area emphasized.

4. Establishing Building Priorities

It was recognized that this task will be required of the Board and that it will be a focus well into the fall.
B. **Project Redesign Status Report**

Assoc. Vice President Bill Hamre was present to provide an overview of Project Redesign and change management. The Superintendent/President distributed a one-page overview of the SBCC Change Management Initiative contained within the concept of Project Redesign. Highlighted was the fact that this is a comprehensive effort involving all phases of the College. At present the project involves four major activities:

- The conversion of the administrative system in which we have been involved with Oracle and led by Bill Hamre.
- Instructional design, development and delivery for which Dr. Friedlander is providing leadership.
- Development of the College’s web-based capacity in applying both Intranet and Internet processes. This leadership is being filled in on a temporary basis by Dean McLellan with the assistance of Mr. George Tamas. When a Web Master is selected, she/he will take over responsibility.
- Development of the College-wide technological infrastructure.

Because of the interdependence of these projects, each must be coordinated and managed to ensure there is an alignment. Also shared with the Board was the model for the allocation of financial resources; i.e., as new ways of doing business are identified, resources will be redistributed to support technological infrastructure that is required.

Mr. Hamre reviewed in detail matters relating to the College infrastructure, web-based development, instructional design and delivery, and provided an update on the conversion project.

Board members raised questions and understood the status of implementation and the importance of this activity to the College’s future.

C. **General Topics**

1. **State Budget**

   The state budget was reviewed. Emphasis was placed on the Partnership for Excellence Proposal. The concern was the clarity of language regarding what might trigger state actions regarding local districts and state authority intervening in responsibilities of the local Boards.

2. **Goleta Development**

   The Superintendent/President stated it was best to have a Trustee involved on this. After discussion, it was agreed Dr. Kathryn Alexander would be the primary representative and Mr. Luis Villegas the alternate. Both individuals would try to attend the next meeting.

3. **Sculpture Committee Membership**

   The five person Sculpture Selection Committee consists of Mr. George Girvin, Mr. Eli Luria, Mr. Ed Inks, Superintendent/President and Mrs. Gail Berkus.

   Questions arose as to whether the sculpture plan that locates pieces of sculpture throughout the campus has been reviewed with the full Board. Also whether the selection of sculpture by the Committee is final or should be taken to the Board for approval.
4. **Cosmetology Program**

Issues regarding the Cosmetology Program were discussed. The Superintendent/President outlined actions taken to proceed.

D. **Closed Session**

Materials on collective bargaining were distributed to the Board Members.

The Superintendent/President submitted materials regarding his self-evaluation. Feedback was provided by members of the Board of Trustees.

The meeting adjourned at approximately 8:30 p.m.

Superintendent/President
Secretary/Clerk to the Board of Trustees