1. CALL TO ORDER

The meeting was called to order at 5:10 p.m. on the motion of Mrs. Alexander and second by Mr. Wells in Room CC-102 (HRM Catering Room) at Santa Barbara City College, Santa Barbara, California.

2. Present were:  Mr. Eli Luria, President
                 Mr. Benjamin Wells, Vice-President
                 Mrs. Kathryn Alexander
                 Dr. Joe Dobbs
                 Mr. Sidney Frank
                 Mrs. Joyce Powell
                 Mr. Cary Ricks
                 Mr. Scott Nebenzahl, Student Member
                 Dr. Peter MacDougall, Superintendent/President
                 Mrs. Charlotte Thacker, Secretary

3. WELCOME

Mr. Luria welcomed the group, and invited Dr. MacDougall to present an overview of the evening's discussion.

4. OVERVIEW

Dr. MacDougall explained that there were a number of items which, while not requiring action of the Board of Trustees, do require discussion so that it may be verified by him that he is proceeding with the proper assumptions.

5. COMMITTEE-OF-THE-WHOLE conducted general discussion of:

A. FINANCE AND BUDGETING

(1) Review of the State fiscal picture

Dr. MacDougall discussed State Department of Finance fiscal tables which he distributed. The tables provided a view of how the State deficit has developed, identification of possible new sources of revenues, and a break-down of general fund expenditures.

(2) College budget development 1983-84 (Encl. A)

The Board discussed the Staff's 1982-83 Budget Summary and Scenario for 1983-84 (Enc. A), which has also been discussed by the College Planning Council and the Board Finance Committee. Dr. MacDougall explained that five projections were considered, with Staff's recommendation being Projection V, which assumes a) income/enrollment held constant, b) 2% salary adjustment remaining, and c) 5% COLA (inflationary adjustment) on operating expenses only.
This projection would cause expenses to exceed income by $473,485 and contingency equal to 4.36 of total expenditures. The Board concurred that staff should proceed on the basis of this projection, agreeing that further deterioration of the fiscal situation would cause closer evaluation of the 2% salary adjustment rather than the cutting of programs. There was agreement that every effort should be made to maintain the employment of permanent faculty and classified personnel.

The Board concurred in Dr. MacDougall's plan of getting through next year, using reserves, without major disruptions to program or staff. Board members expressed fear that next year at this time they may be deciding between program cutting, lay-offs, and salary adjustments.

(At 6:07 p.m. the group moved to the HRM Coffee Shop for dinner. At this point, Mr. Ricks left the meeting.)

THE FOLLOWING ITEMS WERE DISCUSSED OUT OF ORDER OF THE AGENDA DURING DINNER:

1. Kellogg Grant. Board members were enthusiastic regarding news that the grant has been awarded to SBCC and were in favor of Dr. MacDougall's quick response to accept the grant.

2. San Marcos Parent/Child Workshop - Agenda Item C (4). The Board of Directors of the San Marcos group would like to apply for grant funds under the aegis of SBCC. Members of the Board of Trustees were supportive of this.

3. Dental Assisting Program - Agenda Item C (6). Dr. MacDougall explained that he has asked staff to resubmit their recommendation to him, focusing on a more total involvement by SBCC in evaluation, which would include the participation of the Dental Society.

4. CEO, CCCT, CACC Coalition. Board members discussed the advantage of speaking with one voice to the Legislature and State agencies through this coalition.

(At 7:00 the group returned to The HRM Catering Room and returned to the Agenda.)

A. FINANCE AND BUDGETING

(3) District Reserves

Dr. MacDougall presented an overview of District Reserves status and discussed with Board members possible uses of reserves:

-- The Board favored paying $160,000 "up front" for CCA expenses, rather than floating a loan.

-- The Board supported purchase of two sets of HBJ Media Systems AVT Learning System in Reading Program for the Reading/Study Skills Program.
The Board indicated consensus toward staff's proceeding with utilization of $235,000 for one-time only expenses, equipment, CAI, campus improvements, etc., for true support of the educational program.

(4) College Committee on Economies

Dr. MacDougall observed that the College Committee on Economies learned it is not easy to find ways of saving expenses; the College operates a pretty efficient school. He stated that, although faculty representation on the Committee felt strongly that savings should be earmarked for salaries, he had made it clear that if savings were identified he would look at a number of considerations. He indicated that the final report of the Economies Committee would be brought before the Board.

Leasing of the 814 Santa Barbara Street property received support from the Board, provided that it would not involve renovation of the facility.

(5) Board of Governor's possible action on tuition and fees (Enc. D)

From the Board's discussion of the California Community Colleges Board of Governor's possible action regarding tuition and fees emerged the following items of concern:

-- Implementation of tuition would cause a drop in ADA with resultant drop in funds.

-- Imposition of fees and the "squeezing out" of a substantial number of students would adversely effect the character of the college, severely reducing its comprehensiveness.

The Board's consensus was that tuition fees should be strongly opposed.

(6) Proposals for new State Taxes.

The Board's consensus was that Board members should be solidly behind the Legislature as it explores new sources of revenue.

B. GOVERNANCE

(1) Background information

a. Statement of Mission and Priorities, Board of Governors (Enc. E)

Dr. MacDougall stated his support of the ACC, CCCT, and CEO's when they requested in their letter that we don't take action on the State Mission Statement; the statement is poor, with its purpose unclear and with incorporation of funding policies. Board members agreed that
priorities should be set by local boards of trustees, and the letter would not be acknowledged.

The Board discussed accountability, with the point emerging that if local boards do not formulate a system, the Legislature will do it for them. Dr. MacDougall suggested that the FIPSE proposal has potential, and that he has confidence in the accrediting agencies (some Board members indicated they do not).

(7) It was agreed that the City Parking Proposal was an important item, and negotiations are still in progress. Mr. Luria suggested that the discussion be held for another meeting.

D. CLOSED SESSION

At 9:20 p.m., upon motion by Dr. Dobbs and second by Mrs. Alexander, the Board ended its discussion as Committee-of-the-Whole and went into Closed Session.

At 10:10, upon motion by Mrs. Alexander and second by Mr. Wells, the Closed Session was adjourned.

ATTEST:

[Signature]
Mr. Benjamin J. Wells, Vice-President

for:

Mr. Eli Luria
President, Board of Trustees
Santa Barbara Community College District

Dr. Peter R. MacDougall
Superintendent/President and Secretary to the Board of Trustees

Approved by the Board of Trustees

on December 16, 1983